

# Social media and the news industry

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A few social networks have become dominant media for people with access to internet:

- Facebook in most countries. Over 2 bn users, spend one hour a day.
- WeChat in China
- VKontakte in Russia
- Line in Japan

These social networks allow users to

- connect, create and share content - UGC;
- access third party content, **including news.**

Social media has become a major source of traffic to newspapers' sites:

- 51% of consumers get some news from social media (Reuters study on 26 countries)
- 12% use social media as their main news source
- For 18-24, social media above TV for news.
- Facebook drives more traffic to news sites than Google (not only Google News)

Consumers use **both** newspapers' websites and social network to access media (Mitchell et al. 2017)

**Central question of this paper:** What is the long-term impact of social networks on the quality of news, and on the news industry more generally?

**Approach:** Model with multihoming consumers.

Compare two situations:

- Social media only shows UGC (no news) - benchmark
- Social media *strategically* shows news - endogenous newsfeed.

**Warning:** Paper **not** about consumers' beliefs (polarization, echo chambers...).

## Trade-off for newspapers

- Expand news consumption
- Indirect traffic less valuable (revenue sharing, brand dilution)

## Issues for social platform

- How prominent should news be?
- Example: Facebook redesigned its newsfeed algorithm, to de-emphasize news (and favor UGC)

We study two models:

- 1 Monopolist newspaper v. social platform
- 2 Duopolist newspapers, with social platform

## Main results

- Platform always shows some news,
- Platform showing news reduces newspapers' profits,
- Quality “tends to” go down.

# The model

Two types of content:

- News, quality  $q$  at cost  $c(q)$
- User-generated content, exogenous quality

Utility  $U(x, y, \theta, q)$  where :

- $x$ : quantity of news consumed.  $\frac{\partial U}{\partial x} \geq 0$
- $y$ : quantity of UGC:  $\frac{\partial U}{\partial y} \geq 0$
- $\theta$ : consumer's taste for news (type):  $\frac{\partial^2 U}{\partial x \partial \theta} \geq 0$
- $q$ : news quality.  $\frac{\partial^2 U}{\partial x \partial q} \geq 0$

$\theta$  distributed according to cdf  $F$ , pdf  $f$  (no atoms).

**Attention constraint:**  $x + y \leq 1$ .

Desired news consumption:  $\hat{x}(\theta, q)$ . Increasing in  $\theta$  and  $q$ .

$$\hat{y}(\theta, q) \equiv 1 - \hat{x}(\theta, q)$$

**Consumer choice:** Consumers can only allocate attention across firms:  $\rightarrow t$  to platform,  $1 - t$  to newspaper.

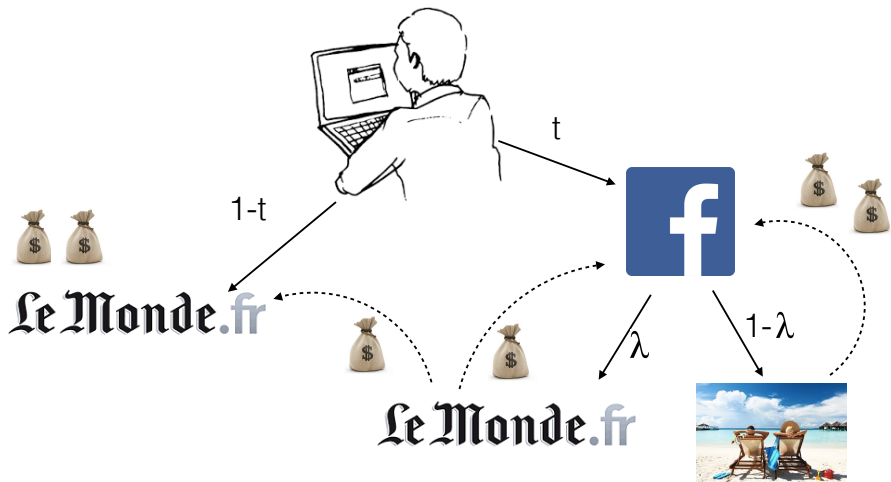


## Newspaper

- Chooses quality  $q$ , cost  $c(q)$ .
- Advertising revenue from direct traffic (1), and from indirect traffic ( $1 - \phi < 1$ ). (per unit of attention)

## Social Platform

- Chooses  $\lambda =$  share of news on newsfeed.
- $\lambda$  is uniform (for now) - no personalization
- Advertising revenue: 1 from UGC,  $\phi < 1$  from link to news.



# The model: Firms' profits

## Notation:

- $t(\theta, q, \lambda)$ : attention to platform by consumer  $\theta$ .
- $T_0(q, \lambda) = \int t(\theta, q, \lambda) dF(\theta)$ .
- $T_1(q, \lambda) \equiv 1 - T_0(q, \lambda)$ : total time spent on newspaper's website.

## Profits

- Platform:  $\pi_0(q, \lambda) = T_0(q, \lambda) (1 - \lambda + \lambda\phi)$
- Newspaper:  $\pi_1(q, \lambda) = T_1(q, \lambda) + T_0(q, \lambda)(1 - \phi)\lambda - c(q)$ .

## Timing

- 1 Newspaper chooses quality  $q$ .
- 2 Platform chooses newsfeed design  $\lambda$ .
- 3 Consumers choose how to allocate their attention.

## Benchmark: only UGC in newsfeed, $\lambda = 0$

No friction on consumption:  $t^*(\theta, q, \lambda = 0) = \hat{y}(\theta, q)$ .

For given quality, efficient allocation of attention.

Quality  $q^\emptyset$  maximizes  $\pi_1(q, 0) = T_1(q, 0) - c(q)$ , i.e.

$$\frac{\partial T_1(q^\emptyset, 0)}{\partial q} = c'(q^\emptyset)$$

## $\lambda \geq 0$ : allocation of attention

- If  $\hat{x}(q, \theta) < \lambda$  (i.e.  $\theta < \hat{\theta}_1(q, \lambda)$ ): consumers would like to see more UGC than what platform shows  $\Rightarrow t^*(\theta, q, \lambda) = 1$ . Too much news.
- If  $\hat{x}(q, \theta) \in [\lambda, 1]$ : choose  $t^*(\theta, q, \lambda)$  such that

$$t^*(\theta, q, \lambda)(1 - \lambda) = \hat{y}(\theta, q) \Leftrightarrow t^*(\theta, q, \lambda) = \frac{\hat{y}(\theta, q)}{1 - \lambda}$$

Optimal consumption.

Trade-off for optimal  $\lambda$ :

- $\uparrow \lambda \Rightarrow$  more attention from high types.
- $\uparrow \lambda \Rightarrow$  less revenue from low types.

**Proposition:** The platform chooses  $\lambda(q) > 0$ .

**Proof:**  $\pi_0(q, \lambda) = T_0(q, \lambda)(1 - \lambda(1 - \phi))$ .

$$\frac{\partial \pi_0(q, \lambda)}{\partial \lambda} \Big|_{\lambda=0} = \phi T_0(q, 0) > 0.$$

**Intuition:** All consumers want to watch *some* news. Platform better-off if they get this “first unit” of news indirectly.

## Effect on newspaper's quality (comparison with $\lambda = 0$ )

$$\frac{\partial T_1(q^\emptyset, 0)}{\partial q} = c'(q^\emptyset)$$

$$\boxed{(1 - (1 - \phi)\lambda(q^*))} \frac{\partial T_1(q^*, \lambda(q^*))}{\partial q} = c'(q^*)$$

### Two effects

- 1  $\lambda > 0$  lowers relative value of direct traffic:  $\Rightarrow q \downarrow$
- 2  $\lambda > 0$  affects sensitivity of demand w.r.t.  $q$ :  $\Rightarrow q \uparrow$
- 3 Overall effect is ambiguous in general.



# Effect on newspaper's profit

**Proposition:** Newspaper's profit goes down.

## Proof

- For any  $q$ ,  $R_0(q, \lambda(q)) > R_0(q, 0)$  (optimal  $\lambda$  increases platform revenue)
- True for  $q^*$ :  $R_0(q^*, \lambda(q^*)) > R_0(q^*, 0)$
- We know that  $R_0(q, \lambda) + R_1(q, \lambda) = 1$  for all,  $q, \lambda$ .
- Therefore  $R_1(q^*, \lambda(q^*)) < R_1(q^*, 0)$
- Adding costs,  $\pi_1(q^*, \lambda(q^*)) < \pi_1(q^*, 0)$ .
- Revealed preference:  $\pi_1(q^*, 0) \leq \pi_1(q^\emptyset, 0)$ .
- Therefore  $\pi_1(q^*, \lambda(q^*)) < \pi_1(q^\emptyset, 0)$

- Personalized newsfeed
- Newspaper can opt-out
- Singlehoming consumers (work in progress)
- Competing newspapers (some results)

In practice platforms personalize newsfeed.

Suppose that platform can choose  $\lambda(\theta, q)$ .

- Platform chooses  $\lambda(\theta, q) = \hat{x}(\theta, q)$ .
- Consumers allocate all their attention to platform.
- Efficient consumption (for given  $q$ ).
- Newspaper quality decreases w.r.t. benchmark:  
$$\pi_1(q) = (1 - \phi)(T_1(q, 0)) - c(q)$$
- Newspaper profit decreases.

# Newspaper opt-out

Suppose now that:

- Newspaper can opt-out and prevent platform from showing news
- Platform can offer contract  $(\lambda, \phi)$  (back to uniform newsfeed)
- Newspaper accepts or rejects offer, and chooses  $q$ .

**Proposition:** In equilibrium:

- Newspaper opts in. (indifferent)
- Quality is lower than benchmark.

**Intuition:** joint-surplus maximization  $\Rightarrow$  cost reduction

# Competition between newspapers

We consider 2 symmetric newspapers, of (endogenous) qualities  $q_1$  and  $q_2$ . Consumers multihome between newspapers.

## New assumptions:

- Quality no longer affects total quantity of news desired  
 $\hat{x}(\theta) = \theta$ .
- Quality affects relative market shares of newspapers:  
 $s_1(q_1, q_2)\theta$  and  $s_2(q_2, q_1)\theta$ .
- $s_i$  increasing in  $q_i$ , decreasing in  $q_j$ .
- Allows to focus on competition between newspapers.

## Timing

- 1 Newspapers choose  $q_1, q_2$
- 2 Platform chooses  $\lambda$
- 3 Consumers allocate attention.

**News on the platform:** If platform sets  $\lambda$ , indirect traffic to site  $i$  is  $\lambda s_i(q_i, q_j)$  per unit of time on the platform. (Links reflect market share)

# Effect of $\lambda > 0$ on quality of newspapers

**Proposition:** When quality only affects newspapers' relative market share, equilibrium quality goes down when the platform shows news, compared to benchmark of  $\lambda = 0$ .

## News aggregators

- Jeon & Nasr (2016), Dellarocas, Katona and Rand (2010)
- Athey and Mobius and Pal (2017), Calzada and Gil (2016), Chiou and Tucker (2015).

**Multi-homing** Ambrus, Calvano and Reisinger (2015), Anderson, Foros and Kind (2014), Athey, Calvano and Gans (2016), de Cornière and Taylor (2014).

**Social media and news** Allcott and Gentskow (2017)



Despite potential for increasing news consumption, social platform *strategically* showing links to news stories likely to harm newspapers and decrease quality.

Personalized newsfeed can allow the platform to monopolize attention.

Competition between platforms can alleviate this issue.



# Examples

Suppose that  $\theta \rightarrow \mathcal{U}[0, 1]$ , and  $U = \hat{x}(\theta, q) \ln(x) + y$ .

**Additive model:**  $\hat{x}(\theta, q) = \theta + q$ .

- Absolute effect of quality on demand for news constant across types.
- $T_0(q, \lambda) = \frac{1+\lambda-2q}{2}$
- $\lambda(q) = q + \frac{1}{2} \frac{\phi}{1-\phi}$  (if  $\leq 1$ )

**Multiplicative model:**  $\hat{x}(\theta, q) = \theta q$ .

- Relative effect of quality on demand for news constant across types.
- $T_0(q, \lambda) = \frac{1+\lambda}{2q}$
- $\lambda(q) = \frac{1}{2} \frac{\phi}{1-\phi}$

# Newspaper's quality choice

$$\pi_1(q, \lambda(q)) = \underbrace{T_1(q, \lambda(q)) + T_0(q, \lambda(q))(1 - \phi)\lambda(q)}_{\equiv R_1(q, \lambda(q))} - c(q)$$

**Remark**  $R_0(q, \lambda) + R_1(q, \lambda) = 1$  for all,  $q, \lambda$ .

$$\frac{d\pi_1(q, \lambda(q))}{dq} = \frac{\partial R_1(q, \lambda(q))}{\partial q} + \lambda'(q) \underbrace{\frac{\partial R_1(q, \lambda(q))}{\partial \lambda}}_{=-\frac{\partial R_0(q, \lambda(q))}{\partial \lambda} = 0} - c'(q)$$

FOC:

$$(1 - (1 - \phi)\lambda(q)) \frac{\partial T_1(q, \lambda(q))}{\partial q} = c'(q) \quad (1)$$